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Bestway Group



Key Highlights



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BESTWAY GROUP – FAST FACTS

Bestway Group

13th

Largest private business in UK

7th

Largest family business in UK **Bestway Group** Workforce

+41,000 Global work force

No. of Customers



+12m Customers

2023 Financial Results

~£4.74bn
Turnover

~£420.9m

Profit before tax

~£581.7m **EBITDA**

Bestway Wholesale

2nd



Largest

Independent wholesale operator in the UK



15%

Market share

Well Pharmacy



No. 2nd

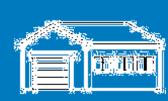
Largest Retail Pharmacy chain in the UK



5%

Pharmacy sector market share

Real Estate



~£ 1bn Portfolio Value



Bestway Cement Limited



No. 1

Largest cement manufacturer in Pakistan

15.3 Mt Capacity per annum



United Bank Limited



2nd

Largest private bank in Pakistan



(\$) **£22**bn

Asset base

Constant Con

Bestway Packaging Limited



10% Market share



Bestway Renewable Technologies Limited



Bestway Consultancy Services

LARGEST CEMENT PRODUCER IN PAKISTAN



15.3 million

tonnes cement per annum production capacity

8

State-of-the-art production lines at five locations

Hattar

Farooqia

Chakwal

Kallar Kahar

Mianwali

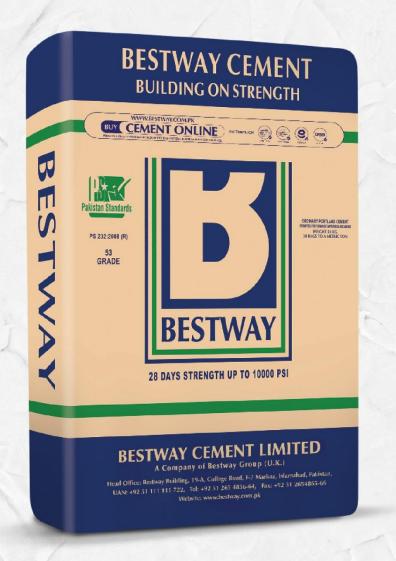
Bestway offers the widest range of products for domestic and international markets including tile adhesives. We're the only cement producer Selling cement

BESTWAY CENTEN

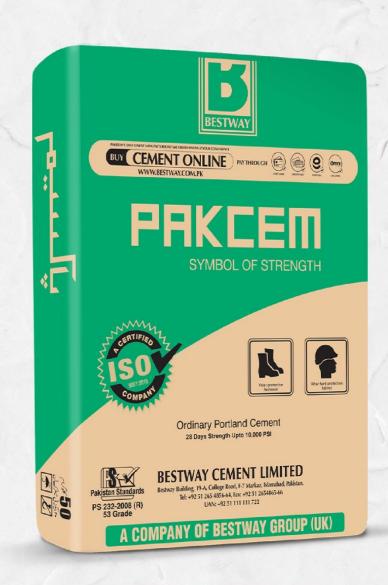


PRODUCT PORTFOLIO

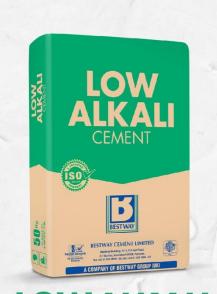












INFRASTRUCTURE PROJECTS ESPECIALLY FOR DAMS & BRIDGES



TILE BOND

SUPERIOR TILE ADHESIVE FOR FLOOR AND WALL TILES

ORDINARY PORTLAND CEMENT ASTM C150 (TYPE I)



TILE GROUT

LONG LASTING, FAST COLORS

ECOCEM

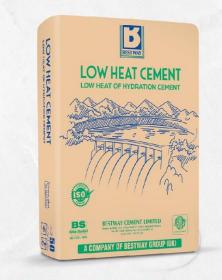
ECONOMY WITH STRENGTH

ALL PURPOSE CEMENT



STALLION

EARLY SETTING CEMENT
FOR PRE-CAST

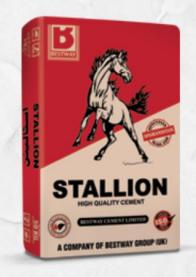


LOW HEAT CEMENT
LOW HEAT OF HYDRATION CEMENT

FOR MASS CONCRETING & DAMS



PROTECTS AGAINST
WATER LOGGED & SALINE SOILS



STALLION
HIGH QUALITY CEMENT
ALL PURPOSE CEMENT



BUZKASH
STRONG. DURABLE. ECONOMICAL.
ALL PURPOSE CEMENT



LION LOW CHROME CEMENT





KEY HIGHLIGHTS

SIGNIFICANT HIGHLIGHTS



Outperformed Industry with 5.9% Growth

Bestway increased its market share and achieved a growth of 5.9 % in the sales volumes, outperforming the industry growth of 1.6%, mainly due to two new production lines in Hattar and Mianwali, which became operational in February and March 2023, respectively.

Further expansion in solar power generation

From 90 MW in June 2023 to 105 MW in June 2024.

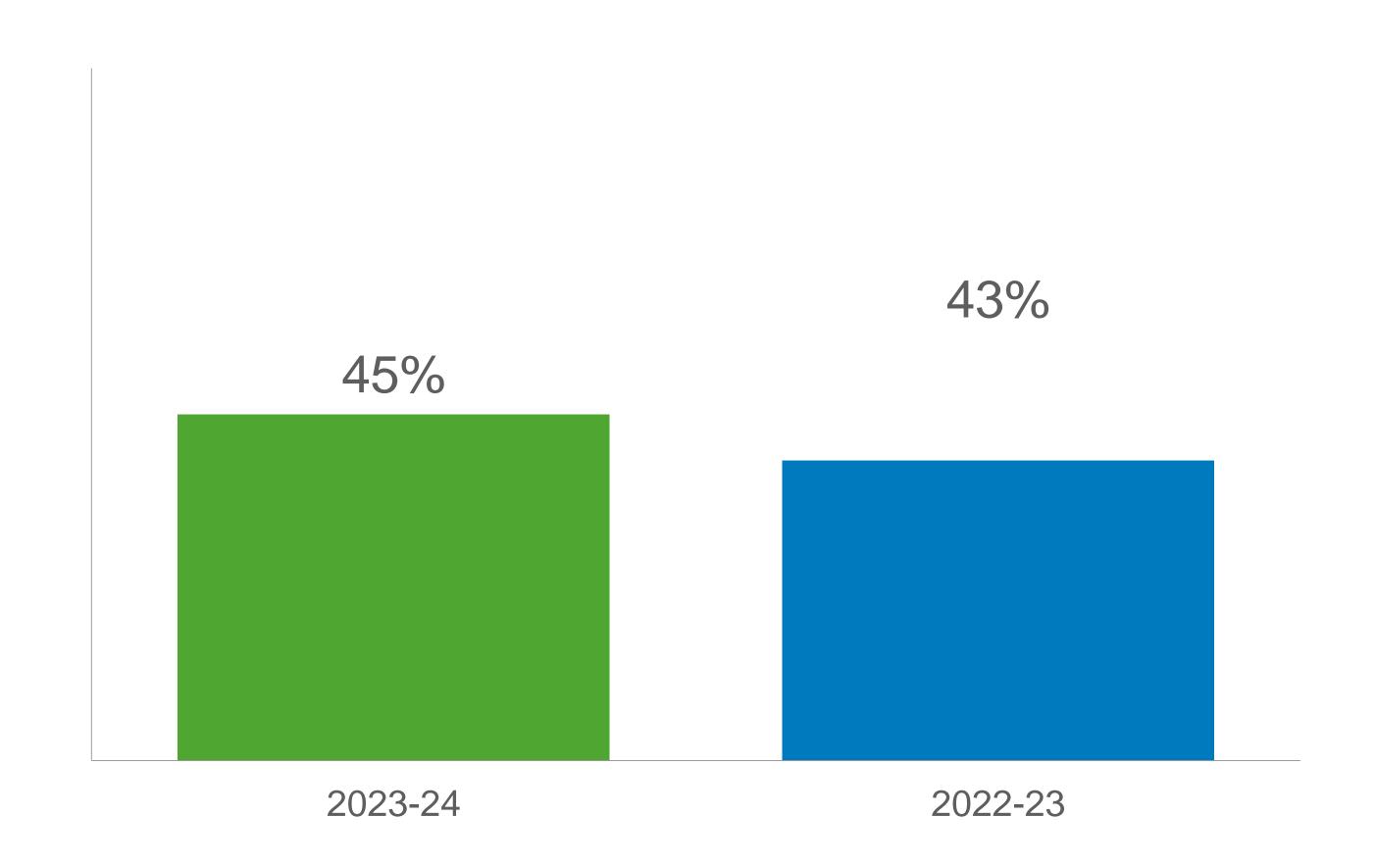
Focus on innovation, efficiency and financial discipline

resulted in Bestway retaining its position as the market leader in 2024, despite the challenging economic environment.

BCL CAPACITY UTILISATION

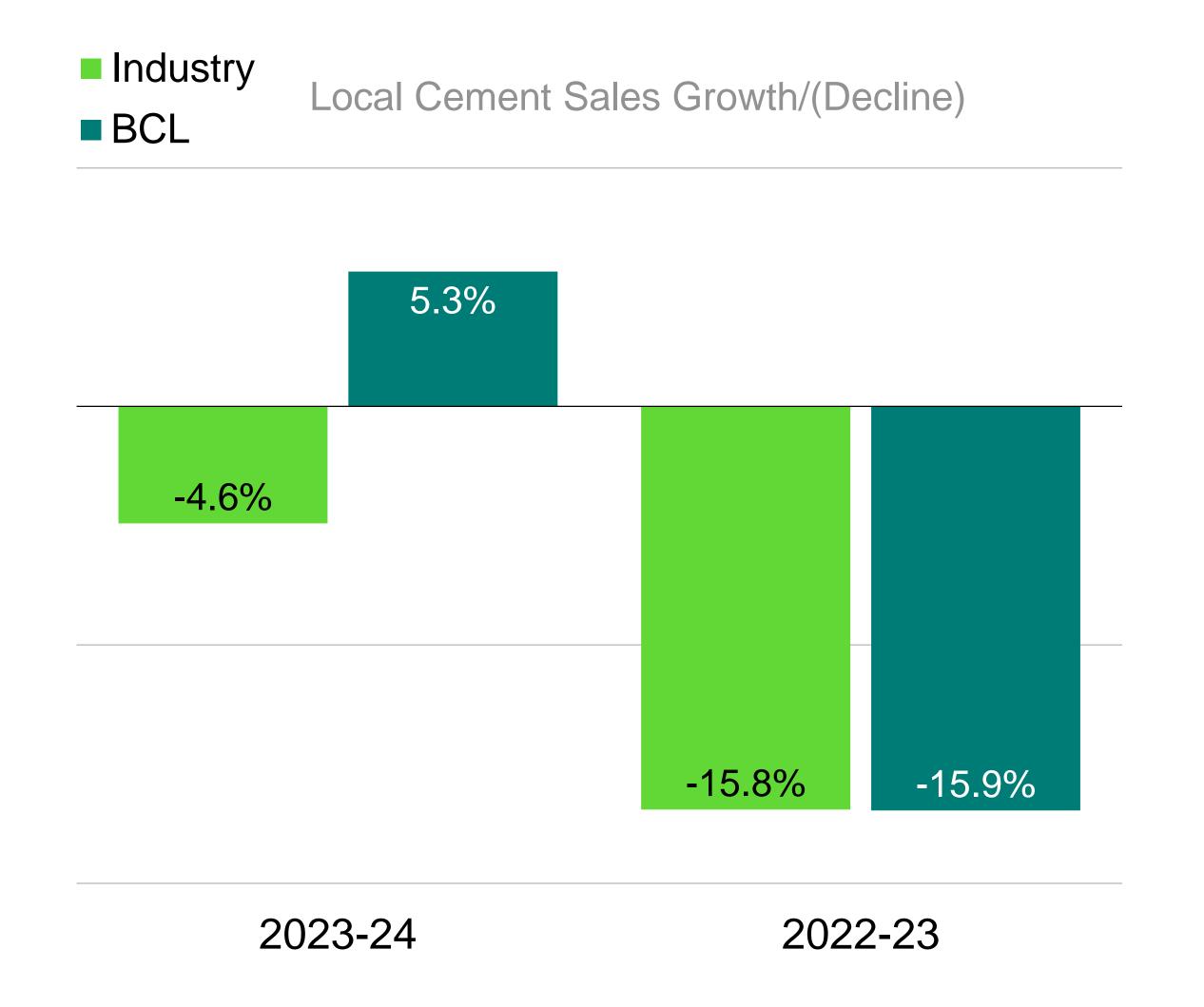


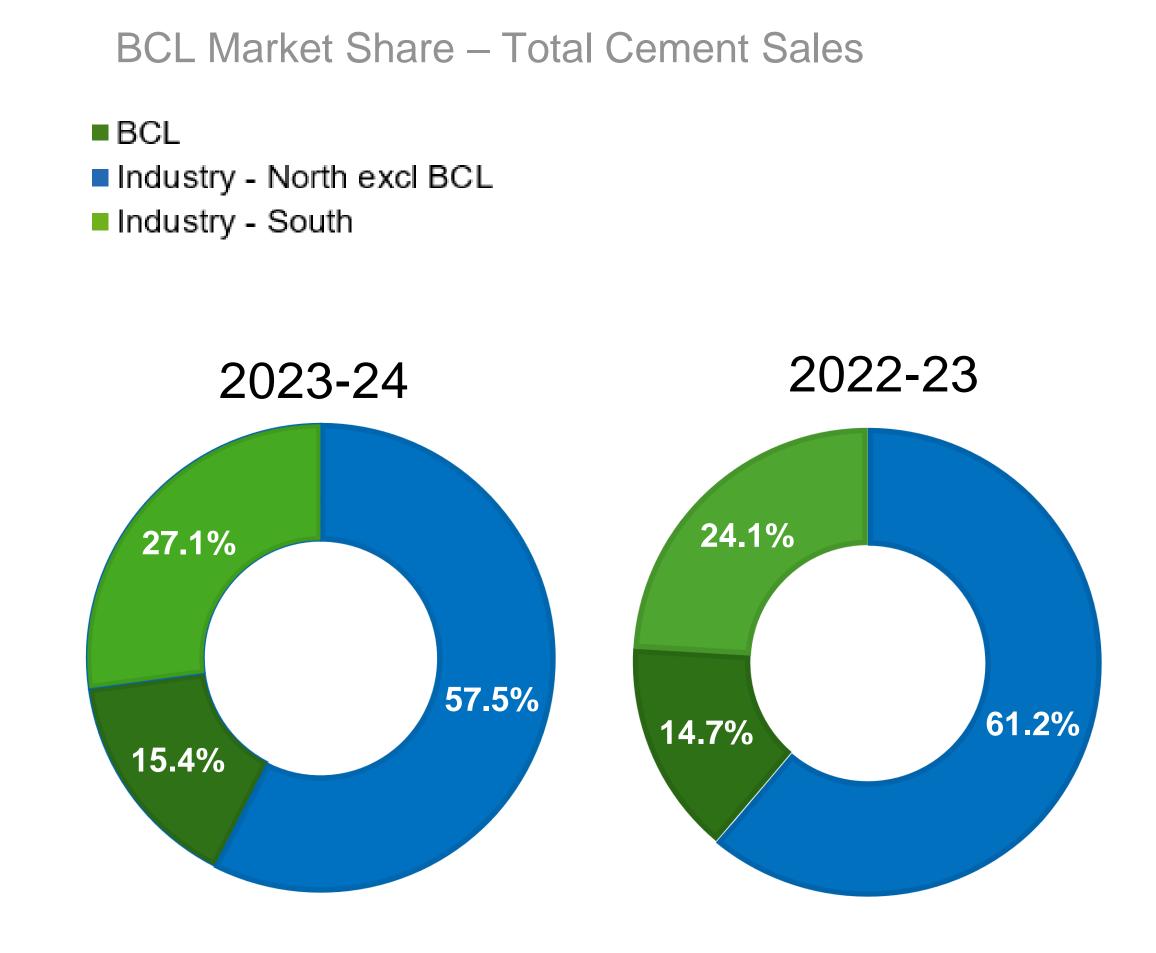
(Based on Installed capacity)



INDUSTRY GROWTH AND BCL MARKET SHARE (BASED ON DESPATCHES)

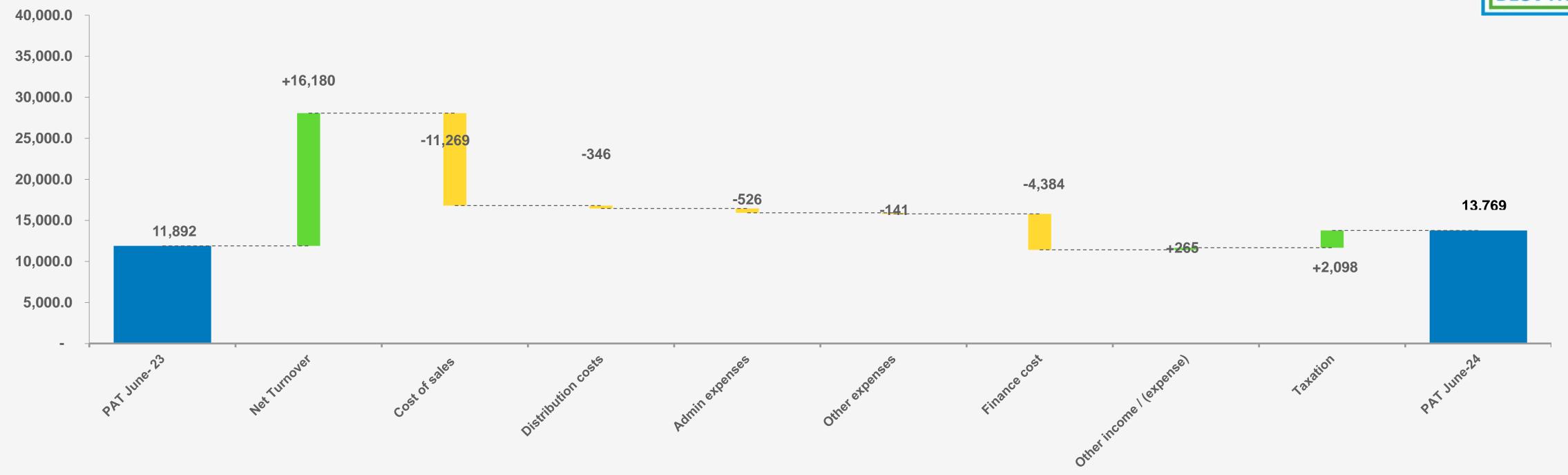






FINANCIAL PERFORMANCE





- •Net revenue Increased by 16.2 billion (18%):
 - •Volume Impact: Sales volumes increased by 0.4MT (7%)
 - •Retention Impact: Net retention increased by (11% YOY).
- •Cost of sales COGS also increased by 18% overall. Per tonne cost increased by 11% YOY due to increase in cost of power, raw material and packing material.
- •Gross profit: Our GP % remained at 31%.

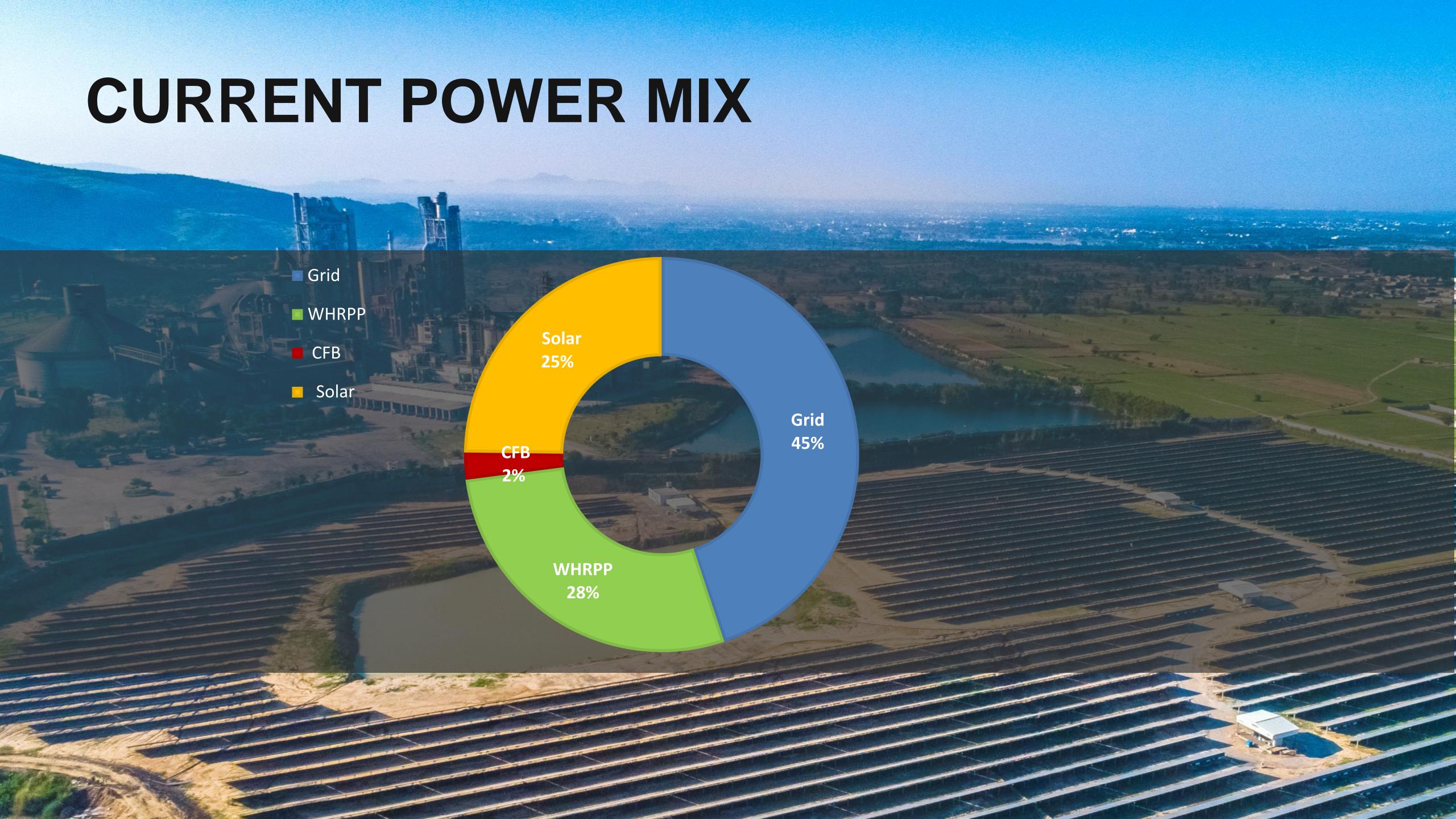
Admin, Selling & Distribution expenses

- Admin expenses increased mainly due to increase in salaries, charitable donations and depreciation.
- Selling expenses increased due to higher freight costs.
- Finance cost increased due to significant increase in interest rates and higher borrowings for the Projects.
- Other income primarily increased due to increase in share of profit from associated company.
- Income tax expense is lower mainly due to reduction in deferred tax.

KEY FINANCIAL HIGHLIGHTS



| Financial Measure | 2023-24 | 2022-23 |
|--------------------------------|----------------|----------------|
| Debt : Equity Ratio | 50:50 | 54:46 |
| Dividend Payout | 260% | 210% |
| Operating Profit | Rs. 28 Billion | Rs. 24 Billion |
| Cash from Operating activities | Rs. 24 Billion | Rs. 10 Billion |
| CAPEX | Rs. 4 Billion | Rs. 32 Billion |
| Contribution to Exchequer | Rs. 43 Billion | Rs. 36 Billion |





CORPORATE SOCIAL RESPONSIBILITY



Education

- 1,661 students (including 848 girls) receiving education at 5 schools and 1 college being run by Bestway.
- Bestway Scholarship Endowment Funds of Rs. 60 million with NAMAL, Rs. 20 million with LUMS and Rs. 12.5 million with NUST.
- 16 fully funded scholarships are also being provided by Bestway in the UK

Health

- Free medical facilities are provided to thousands of patients in the local community.
- More than 65,633 patients benefitted from 5 medical centers located at Bestway Plants.

CSR

- Spent more than Rs. 500 million on various CSR initiatives, making it one of largest corporates in the country in terms of CSR spend.
- Supported 450 widows and indigents by providing financial assistance in the form of monthly stipends.
- Introduced hundreds of jobs for skilled and unskilled individuals.





FUTURE OUTLOOK

FUTURE OUTLOOK



1

Pakistan is still in the midst of significant economic and political challenges. Political and economic stability is needed to get the country out of crisis and to pave the way for future growth.

2

The new agreement with IMF along with restructuring of loans with friendly countries will provide stability in short the term. However, consumer confidence will take a while to return and economic recovery is expected to remain subdued in the short term.

3

- In the year to date (FY 25), the industry volumes have declined by 19% overall, compared with last year.
- With ongoing economic challenges already impacting demand, FY 2024-25 is anticipated to be a challenging year.

4

- The recent budget has substantially increased the tax burden on the already heavily taxed cement industry. These hikes in taxes and duties are expected to severely impact overall cement demand and construction activity.
- Bestway is one of the lowest cost producers in the country which means that it is much better placed to face off any headwinds and challenges.





QUESTION & ANSWER SESSION





APPENDICES

SALES VOLUME



| Description | | ndustry | | BCL | | | |
|-----------------|------------|------------|-------|-----------|-----------|---------|--|
| | June-24 | June-23 | YOY | June-24 | June-23 | YOY | |
| | | | | | | | |
| Domestic-North | 31,544,689 | 32,784,605 | -3.8% | 6,840,278 | 6,493,233 | 5.3% | |
| Domestic- South | 6,640,472 | 7,237,202 | -8.2% | _ | _ | 0% | |
| Domestic- Total | 38,185,161 | 40,021,807 | -4.6% | 6,840,278 | 6,493,233 | (5.3%) | |
| Exports-North | 1,457,947 | 1,071,122 | 36.1% | 121,262 | 79,701 | (52.1%) | |
| Exports- South | 5,652,436 | 3,496,367 | 61.7% | _ | _ | 0% | |
| Exports- Total | 7,110,383 | 4,567,489 | 55.7% | 121,262 | 79,701 | (52.1%) | |
| Grand Total | 45,295,543 | 44,589,296 | 1.6% | 6,961,540 | 6,572,934 | (5.9 %) | |

KEY FINANCIAL DATA

BESTWAY

HISTORICAL DATA

| OPERATING RESULTS (PKR Millions) | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 |
|--|----------|---------|---------|--------|---------|---------|---------|
| Net turnover | 103,922 | 87,742 | 72,370 | 56,864 | 37,129 | 53,602 | 52,884 |
| Cost of sales | 71,695 | 60,426 | 49,377 | 40,261 | 36,012 | 37,557 | 33,928 |
| Gross profit | 32,227 | 27,316 | 22,993 | 16,603 | 1,117 | 16,045 | 18,956 |
| Operating profit | 28,224 | 24,325 | 19,144 | 14,691 | (26) | 13,290 | 14,217 |
| Finance cost | 11,212 | 6,828 | 1,480 | 1,071 | 2,152 | 1,498 | 600 |
| Profit before tax | 22,377 | 22,598 | 19,347 | 15,538 | (506) | 13,246 | 14,964 |
| Profit for the year | 13,769 | 11,892 | 10,239 | 11,578 | 49 | 10,097 | 13,158 |
| STATEMENT OF FINANCIAL POSITION (PKR Millions) | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 |
| Share capital and reserves | 63,060 | 61,846 | 60,757 | 60,123 | 54,653 | 57,606 | 53,310 |
| Property, plant and equipment | 113,482 | 115,529 | 85,670 | 55,007 | 55,789 | 57,242 | 56,086 |
| Long term financing | 40,683 | 46,338 | 21,982 | 11,872 | 11,542 | - | 5,500 |
| Net current (liabilities) / assets | (11,469) | (9,071) | (9,811) | 6,366 | (1,441) | (9,680) | (7,250) |

KEY FINANCIAL DATA

BESTWAY

HISTORICAL DATA

| SIGNIFICANT FINANCIAL RATIOS (Percentage) | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 |
|---|-------|-------|-------|-------|-------|-------|-------|
| Gross profit ratio | 31.01 | 31.04 | 31.94 | 29.20 | 3.01 | 29.93 | 35.84 |
| Net profit ratio | 13.25 | 13.51 | 13.89 | 20.36 | 0.13 | 18.84 | 24.88 |
| Interest coverage ratio | 3.00 | 4.31 | 14.57 | 15.51 | 0.76 | 9.84 | 25.94 |
| Return on equity | 21.82 | 19.23 | 16.46 | 19.26 | 0.09 | 17.53 | 24.68 |
| Earnings per share | 23.09 | 19.94 | 17.17 | 19.42 | 0.08 | 16.93 | 22.07 |
| Dividend payout | 260 | 210 | 160 | 140 | 30 | 110 | 120 |
| Despatches (Thousand Metric Tonnes) | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 |
| Cement and Xtreme bond | 6,962 | 6,572 | 7,839 | 8,664 | 7,311 | 8,126 | 8,590 |